If you did not select the "Dial-out" option for your audio when first logging in:

- Please look for the telephone icon on the top toolbar.
- Select "Connect My Audio" from the dropdown menu.
- When prompted, select "Dial-out" and enter your phone number for the system to call you.

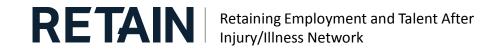
Selecting this option will ensure that you are able to fully participate in today's discussion.

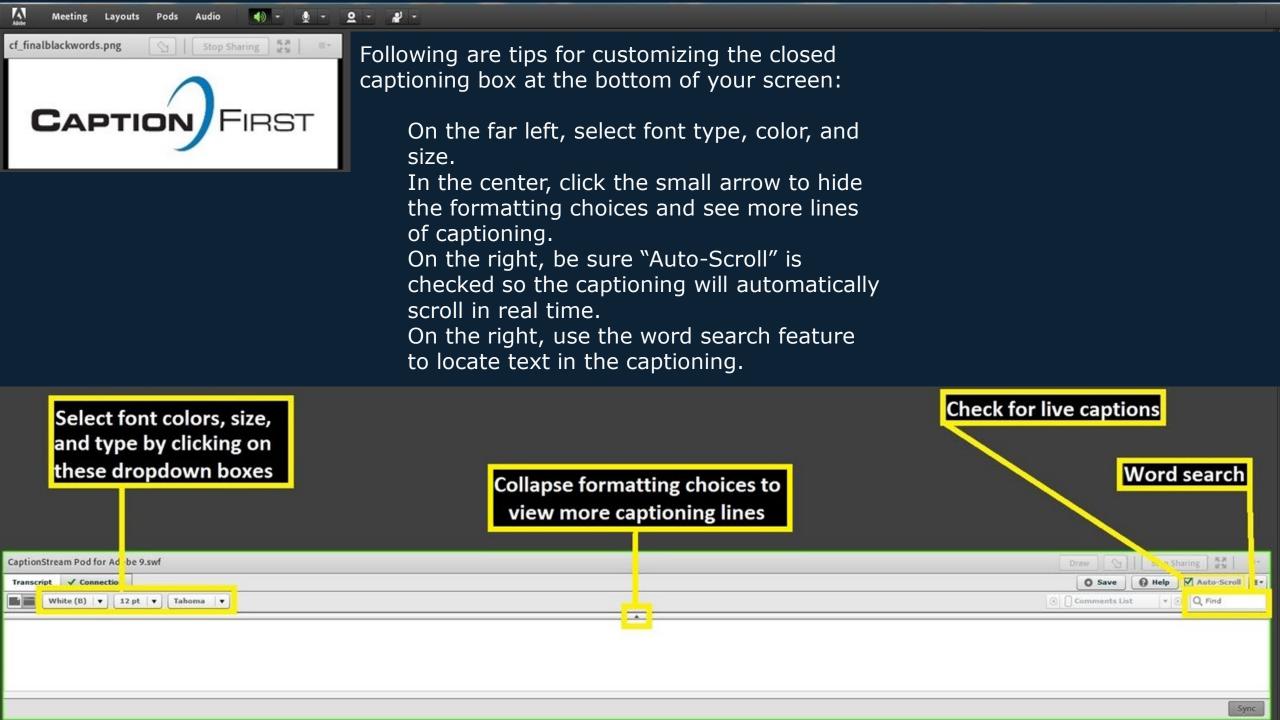
#### Please Feel Free to Ask Questions!

Attendees can enter their questions in the Chat box.

- All attendees may be unmuted occasionally to interact verbally.

Please make sure you are muted when not speaking.





# Effective Strategies for Recruitment in the Business Sector





December 10, 2019

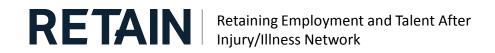






#### **About RETAIN**

- Retaining Employment and Talent After Injury/Illness Network (RETAIN)
- Joint initiative led by the U.S. Department of Labor (DOL), Office of Disability Employment Policy (ODEP), and funded by ODEP, DOL's Employment and Training Administration and the Social Security Administration
- RETAIN technical assistance is funded by ODEP and is housed at the American Institutes for Research
- Focused on building state capacity in return-to-work/stay-at-work strategies across eight states
- Explores ways to help people who become ill or injured during their working years remain in the labor force



#### About the Presenters



Leslie Dawson
State Administrator, Vocational Rehabilitation Division
Alabama Department of Rehabilitation Services

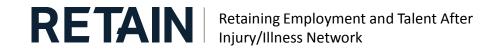


Shara Kempster
Human Resources Business Partner
Phifer Incorporated

#### Overview

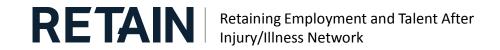
Today's panelists will highlight and provide information on the following:

- The "Gotta Wanna" of return to work/stay at work
- Reality of return to work/stay at work
- Providing the WIIFM—What's in it for the Employer and the Employee
- Suggestions for building RETAIN partnerships with employers



#### Learning Objectives

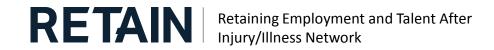
- Understand why an injured, ill, or disabled employee is hesitant to participate in the RETAIN program
- Discover the complicated facets of return to work/stay at work for employers
- Gain insights and suggestions on recruiting RETAIN participants from the business sector



#### **Poll Question**

From where have you been getting referrals?

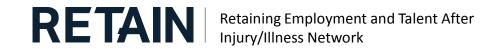
- A. Health care/Occupational health provider
- B. Marketing to the public (through career center, email, mail, media)
- C. Third-party providers or other providers (short-term disability/long-term disability companies, vocational rehabilitation)
- D. Business/Industry



#### **Poll Question**

How have your recruiting efforts been working out?

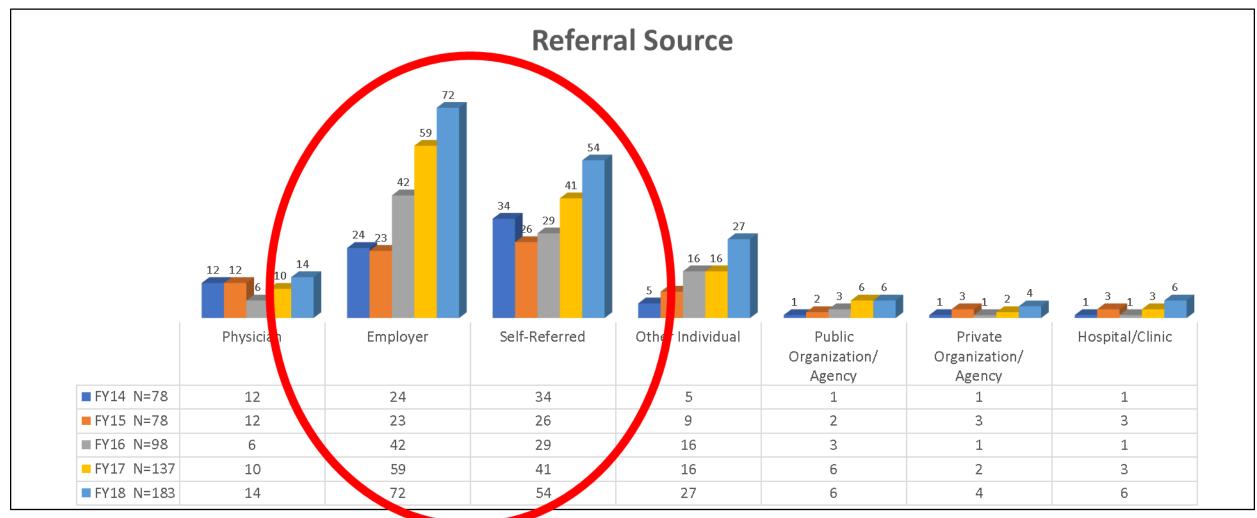
- A. Amazingly well
- B. Fair to partly cloudy (aka: Average)
- C. Slow starting out, but getting better
- D. The effort is there but the response is sorely lacking



# The "Gotta Wanna" of Return to Work (RTW)/Stay at Work (SAW)



### The "Gotta Wanna" of RTW/SAW

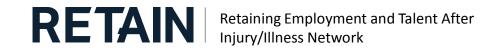




#### RETAINS... "Gotta Wanna" ... of RTW/SAW

- 1. Increase employment retention and labor force participation of individuals who acquire, or are at risk of developing, work disabilities
- 2. Reduce long-term work disability among participants, including the need for federal disability benefits such as Social Security Disability Insurance and Supplemental Security Income
- Through the provision of comprehensive, coordinated health- and employment-related services and supports, which include an early intervention component, the coordination of health services, and employment services

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# The Employer's ... "Gotta Wanna" ... of RTW/SAW

- Reduce cost associated with disability-related leave:
  - Lost time
  - Turnover cost
  - Short-term disability/Long-term disability costs
- Maintain production levels of company
- Comply with disability-related legislation

Job Accommodation Network

# The Employee's ... "Gotta Wanna" ... of RTW/SAW

Maintain income level

Maintain/Improve skills

Psycho-social benefits

## Reality Is in the Eye of the Beholder...



The struggle is REAL...

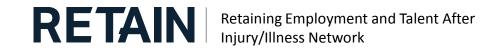
### The Employer's RTW/SAW Reality

- Employment laws: FMLA, OSHA, ADAAA, workers' compensation, PDA, GINA
- Re-injury resulting in workers' compensation claim
- Health care provider works against RTW/SAW
- Unsure how to accommodate



## The Employee's RTW/SAW Reality

- Disclosure = disciplinary action, demotion, no promotion, termination
- Short-term disability/Long-term disability = Lack of income, lack of socialization, lack of activity = worsening condition
- Supervisor/Coworker conflict
- Disclosure = Lack of confidentiality, diagnosis will always follow them

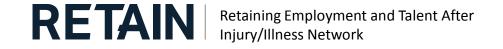


# Strategies to Strengthen RETAIN—Business Connections



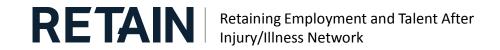
#### Providing the WIIFM—Employer

- Independent case management services and better support from health care practitioners
- Resource for accommodation/modification assessments
- Avoid replacement and training costs of hiring a new employee
- Reduces the chance for permanent disability
- Increases morale within the company
- RTW coordinator helps to coordinate RTW/SAW



#### Providing the WIIFM—Employee

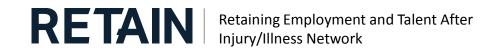
- Outside support mechanism (i.e., case manager is not an agent of the employer)
- Resource for accommodations/modifications/personal-use items
- Maintain socioeconomic status
- Maintain skill level or even improve skill level
- Reduce chances of decline and becoming dependent on pain medications



#### **Building RETAIN Partnerships With Employers**

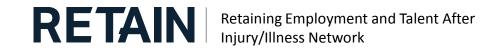
#### Outreach to employers through:

- Occupational health departments
- Safety officers
- Human Resources office
- Employee relations
- Risk management
- Benefits
- American with Disabilities Act coordinator



#### Building RETAIN Partnerships With Employees

- Rapid response
- Speak the language of business
- Be responsive
- Be an expert on ADA, accommodations
- Learn company's jobs, culture, and so on
- Educate employer's staff on early intervention, reasonable accommodation processes, and disability-specific trainings



# Questions?



#### Please complete the webinar survey

HTTPS://WWW.SURVEYMONKEY.COM/R/K6MF6G5







#### Join Us!

ODEP and SSA invite you to an upcoming webinar, "Reflecting, Refining, and Refreshing RETAIN," presented by ODEP, SSA, AIR, and Mathematica.

Monday, December 16, 2019, from 2:30–3:30 p.m. ET





# Thank you!



Please contact your STATE LIAISON for further information.





